



Ever gone into a meeting excited to share ideas, pool resources and save time but instead come away frustrated by internal conflict and annoying behaviors? You leave thinking, "That was a colossal waste of time." Imagine a meeting where everyone knows your behavioral strengths and weaknesses — and you know theirs. They appreciate your perspective and you see where they are coming from. Much better chances you'd walk away thinking, "That was productive" or "Go us!" Decoding behavioral styles gives your organization an edge in efficiency, innovation, and positivity, all essential for growth — and better meetings, too.

### Why DISC? Why NOT?

DISC is the most widely used behavioral assessment tool, adopted by organizations around the world to improve teamwork and understand different communication styles. TTI Success Insights is the only provider of DISC assessments in the marketplace that generates 384 unique reports, customized for leadership, sales teams and individuals. Backed by 30 years of research, we use DISC to help reveal hidden talents and skills that create high-performing teams.



DOMINANCE	INFLUENCE	STEADINESS	COMPLIANCE
Characteristics	Characteristics	Characteristics	Characteristics
High D:	High I:	High S:	High C:
Driven, Ambitious, Strong-Willed	Enthusiastic, Warm, Persuasive	Loyal, Relaxed, Passive, Patient	Detail Oriented, Conventional, Exacting
Low D:	Low I:	Low S:	Low C:
Unobtrusive, Cautious, Agreeable	Logical, Matter-of-Fact, Incisive	Impulsive, Eager, Flexible, Restless	Arbitrary, Unbending, Unsystematic
Famous High Ds:	Famous High Is:	Famous High Ss:	Famous High Cs:
Gordon Ramsay Steve Jobs Tory Burch Marissa Mayer LeBron James	Angelina Jolie Taylor Swift Jimmy Fallon Kelly Ripa Kurt Warner	Brad Pitt Aaron Rodgers Dr. Drew Pinsky Scarlett Johannson Carrie Underwood	Neil deGrasse Tyson James Franco Melinda Gates Sheryl Sandberg Dalai Lama

#### **Dominance**

Dominance really speaks to how we respond to problems or challenges. Dominance, as a DISC style, can often be angry – sometimes be impatient – and is usually characterized by directness. Dominant individuals tend to be extroverted and task-oriented.



HIGH D	LOW D
Don't poke the bear. While a person with high Dominance can give the impression they're pushy, rude and hard to deal with, it's their ambitious approach that drives them. This pioneering and strong-willed person is often a CEO, manager, entrepreneur or president.	Just because a person with low Dominance has an agreeable, low-key and conservative approach doesn't mean they're uncaring. Low Ds are calculated and cautious in their business and social dealings. They enjoy working independently but want to see all the facts before deciding.
DO: Get straight to the point.	DO: Let them examine all the facts without pressure.
DON'T: Make generalizations.	DON'T: Force them to make quick decisions.

# <u>Influence</u>

Influence refers to how we influence and relate to people and contacts. Influence, as a DISC style, can often be trusting and optimistic and can sometimes be disorganized or indirect. Influencers tend to be extroverted and people-oriented.





HIGH I	LOW I
This person thrives on engaging with others and is not afraid to be the center of attention. A person who is high Influence is enthusiastic, optimistic, talkative, persuasive, impulsive and emotional. They function best when working in teams and in positive environments.	People who score a low influence are reflective and tend to favor logical arguments. They tend toward pessimism and can sometimes be perceived as moody. A person with a low I excels behind the scenes and prefers to work alone to achieve desired results.
DO: Ask feeling questions.	DO: Get to the cause of the matter right away.
DON'T: Overburden them with details.	DON'T: Bog them down with small talk.

### **Steadiness**

Steadiness is how you respond to pace and consistency. Steadiness, as a DISC style, can often be reserved and non-emotional, and can sometimes be possessive or indirect. Steadiness is introverted and people-oriented.



HIGH S	LOW S
Steady, stable and predictable. That's the calling card of a person with high Steadiness, who is composed, resistant to change and prefers to focus on one or two tasks rather than working several. They are eventempered, good listeners who are friendly, sympathetic and very generous with loved ones.	With their impatient and impulsive nature, a person with low Steadiness can be mistaken for a high D as they, too, are always on the go and eager to take on new challenges. They love variety and prefer to take on multiple tasks, flying by the seat of their pants to achieve workplace success.
DO: Focus on explaining the "how" behind your plan.	DO: Make deadlines very clear.
DON'T: Be confrontational.	DON'T: Tell them how to do their job.

## **Compliance**

Compliance is how we respond to procedures and constraints. Compliance, as a DISC style, can often be fearful and sometimes be critical and direct. Compliance is introverted, very reserved, and task-oriented.



HIGH C	LOW C
The person with a high Compliance is accurate, precise, detail-oriented and conscientious. While they can be seen as passive and cautious, these individuals think very systematically and make calculated decisions based on data and facts rather than gut feeling. They're good problem solvers and very creative people.	When it come to decision making and interacting with others, the low Compliance is very firm, strong-willed and stubborn when offering opinions and advice. A low C person is very opinionated, knows what they want and can be viewed as obstinate of arbitrary.
DO: Be patient yet persistent.	DO: Give them plenty of time to come to their own conclusion.
DON'T: Speak in over generalizations.	DON'T: Try to persuade them by using fear.

LICH C